

SALTIRE
SOCIETY
SCOTLAND



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Registered charity number: SC004962

The Saltire Society
Report of the Trustees and Unaudited Financial Statements
for the year to 31st March 2016

The trustees present their report with the financial statements of the charity for the year ended 31 March 2015. The Trustees have applied the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015).

Introduction

This has been a fourth year of progress and consolidation following on from Lord Cullen of Whitekirk's Review in 2011. There have been some notable highlights in what matters most; our work as a promoter, supporter and advocate in all aspects of Scotland's cultural life.

Our awards programme continues to have a significant and growing profile as we seek to celebrate and promote Scottish achievements in a wide range of cultural activities. The ceremony for the Saltire Literary Awards was a particular success; feedback from audience, publishers, authors and funders was very positive. We feel we have achieved our ambition for these awards to be the most prestigious literary celebration in Scotland and the event itself a family gathering for the literary community.

The success of our Saltire Series of pamphlets continued as an important stand of our work as a platform for civic debate and discussion. Catherine Brown's 'Making Better Out of Good' and the collaboration with the Scottish Poetry Library 'Second Wind' were both well received.

We have continued to work to bring Scotland's diverse languages to the fore. Our support for the Scots Poetry Prize at Wigtown Book Festival, the strong presence of Gaelic and Scots submissions to our literary awards, our support for Scottish Language Dictionaries through my own involvement as a trustee, are examples of this commitment. We are also active members of the Literature Alliance Scotland, and completing our literary commitments we are of course very involved in the Makar's Court.

The Housing Design and Civil Engineering awards continue to thrive and are highly regarded within their areas of interest. We are grateful to the Scottish Government and other supporters for their contributions to both.

The increased use of our HQ building by a wide range of groups and Affiliate Members continues both as part of our offer to our partners, bringing ever more people into contact with the Society and its work.

The Saltire Society Trust has been properly established and during the reporting year we continued to put in place the financial and investment processes that set the scene for the consolidation of the funds from the Arts Trust of Scotland, the Robert Hurd Memorial Fund and the Society itself. Progress was slow with unforeseen legal requirements in relation to the Robert Hurd Memorial Fund in particular a factor.

Our work continues to benefit from efforts of the many people who are committed to and care about our work as a truly independent, non-political advocate and supporter of Scottish culture. Our awards panels give our awards credibility and integrity. The same commitment is evident in the office bearers in our branches throughout the country and in our members of Council and Executive Board. We are indebted to them for their support. We have also benefited from a partnership with

Project Scotland where we have had added capacity through graduate volunteers assisting with particular aspect of our work.

Finally the remarkable efforts, often behind the scenes, of Programme Manager Sarah Mason, Events Assistant Cameron Foster, and PhD student Stevie Marsden has kept the whole show on the road.

Jim Tough, Executive Director on behalf of the Trustees

Communications and Profile

With the assistance of Orbit Communications who have been supporting our PR efforts, our press and media profile has continued to grow. In print we can include a whole front page in 'The National' and several other major pieces for the Outstanding Women of Scotland announcement. The Literary Awards achieved extensive coverage in print, broadcast and social media, and our regular column in Friends of the Scotsman helps to keep our work in the public eye.

These efforts to achieve a positive profile for the Society and its work, also helps as a means of giving credence to our fund raising ambitions for the new Saltire Society Trust. We have seen continued and positive progress in social media, with an increase in Twitter followers from 2250 to over 3500 and Facebook has seen an increase in the number of views we have on a weekly basis.

Awards

We are committed to an ongoing approach to our awards that ensures we are striving for greater impact and higher standards every year. There is evidence of progress across the board.

The Literary Awards have been transformed in scale and ambition in part through financial support from Creative Scotland. We are now the country's largest and most significant literary awards and the addition of new categories for non-fiction and poetry has been notable.

The new format for the Saltire Civil Engineering Awards is well established and the guest presenter, broadcaster John Beattie, brought a fresh voice to the proceedings.

The International Student Travel Bursaries supported by the British Council Scotland is building our network of younger alumni.

The ongoing format of an invited guest chair for the Saltire Housing Design Awards continues to work well and last year's chair, artist Toby Paterson, was an enthusiastic and well informed contributor. We are involved in the planning for the Festival of Architecture 2016 and this will include a project highlighting the legacy of Robert Hurd.

Saltire Awards Results 2015/16

Saltire Civil Engineering Awards

Award winner	Haymarket station Capacity Improvement	Client: Network Rail Consultant: CH2M Hill Contractor: Morgan Sindal Architect IDP: Architects
Commendation	Ullapool Harbour Berth Improvements	Client: Ullapool Harbour Trustees/Caledonian Maritime Assets Designer: Wallace Stone LL Contractor: RJ McLeod Ltd
Commendation	Hampden Park Redevelopment (Glasgow 2014 Commonwealth Games)	Client: Glasgow 2014 Contractor: WH Malcolm Ltd. Architect: Holmes Miller
Commendation	Borders Railway	Clients: Transport Scotland; Network Rail Principal Contractor: BAM Nuttall
Commendation	River Ness Flood Alleviation	Client: Highland Council Designer: Mott MacDonald Contractors: Coffey Group, Morgan Sindal, McLaughlin & Harvey Construction Ltd.

Saltire International Student Travel Bursaries in association with The British Council Scotland

Music Award	Alistair Iain Paterson	Live Music Now
Music Commendation	Sarah Hayes	Live Music Now
Visual Arts Award	Patricia Farrelly	Edinburgh College of Art
Visual Arts Commendation	Kotryna Ula Kiliulyte	Glasgow School of Art
Architecture Award	Robert Hebblethwaite	University of Edinburgh
Architecture Commendation	Megan Grierson	University of Strathclyde
Creative Writing	Marianne Dryburgh	University of Glasgow

Saltire Publisher of the Year Award

Award	Freight Books
Commendation	Floris Books
Commendation	Black and White Publishing

Saltire Literary Awards

	Title	Author	Publisher
Book of the Year	The Book of Strange New Things	Michel Faber	Canongate
Fiction Book of the	The Book of Strange	Michel Faber	Canongate

Year	New Things		
Non Fiction Book of the Year	Adventures in Human Being	Gavin Francis	Profile Books
Poetry Book of the Year	The Good Dark	Ryan Van Winkle	Penned in the Margins
First Book of the Year	On the Edges of Vison	Helen McClory	Queen's Ferry Press
History Book of the Year	A Chasm in Time	Patricia R. Andrew	Birlinn
Research Book of the Year	Clubbing Together: Ethnicity, Civility and Formal Sociability in the Scottish Diaspora to 1930	Tanja Bueltmann	Liverpool University Press

Saltire Housing Design Awards

Saltire Medal	The Old Farmhouse, Faichem, Invergarry, Invernesshire	Mhairi Grant, Paper Igloo Limited
Innovation in Housing	Polnoon	Proctor & Matthews
Innovation in Housing commendation	BRE Innovation Centre	Kraft Architecture
Innovation in Housing commendation	New Build Flats, Huntershill Court & Huntershill Place	MAST Architects
Award - Multiple Housing	West Pilton Crescent Housing	Malcolm Fraser Architects
Award - Multiple Housing	West Burn Lane	Sutherland Hussey Architects

Award - Multiple Housing	Lauriston Transformational Regeneration Area – Phase 1A	Page\Park Architects
Award - Multiple Housing	Ellersly Road, Edinburgh	CDA
Award - Landscape	West Pilton Crescent Housing	Malcolm Fraser Architects
Award - Landscape	Lauriston Transformational Regeneration Area – Phase 1A	Page\Park Architects
Landscape - Commendation	Ellersly Road, Edinburgh	CDA
Award - Single Dwelling	Murphy House, Hart Street, Edinburgh	Richard Murphy Architects
Award - Alterations, Renovations and Extensions	The Old Farmhouse, Faichem, Invergarry, Invernesshire	Mhairi Grant, Paper Igloo Limited
Award - Alterations, Renovations and Extensions	The Mill, Southside Steading, Kilbucho, Peebles Scottish Borders	WT Architecture
Award - Alterations, Renovations and Extensions	Rosefield, Portobello (1 Rosefield Avenue Lane, Portobello, Edinburgh)	A449 LTD

Commendation - Alterations, Renovations and Extensions	Ravelston Dykes, Edinburgh	Richard Murphy Architects
Commendation - Alterations, Renovations and Extensions	Abbotsmeadow, Gattonside, Melrose	Sutherland Hussey Architects

Membership Developments

The commitment of individual members continues to be at the heart of our work. While sadly we have to report the passing of 6 members over the year, we have seen 41 new members join the ranks in a slow but steady stream. The Affiliate members' category has seen a marked increase in the use of our building by members such as the Scottish Review of Books, the Scottish Society of Playwrights, Scottish PEN and Association for Scottish Literary Studies, and the International Futures Forum.

Partnerships

As a charity with a small executive team many of our key ambitions can be better met through working in partnership with others. As well as helping to increase our impact in a cost effective manner, this also brings us to the attention of new and often younger constituencies. In the reporting year we continued to work with International Futures Forum, Creative Scotland, British Council Scotland, Glasgow Women's Library, the Scottish Poetry Library and The Royal Incorporation of Architects in Scotland.

The partnership with British Council continued to support five bursaries for young graduates to research their cultural interests internationally and we developed a new partnership with the Edinburgh College of Art regarding a new bursary programme, supported by the Saltire Trust and the Robert Hurd Memorial Fund.

We are also active in the work of the Literature Alliance Scotland and have made a significant contribution to that body looking at its changing role in a new development plan. Our work in support of the Literary Awards saw a new partnership with Waterstones booksellers.

Events

With our new partnership with Waterstones we announced the shortlist of the Saltire Literary Awards at a series of events in London and Edinburgh followed by a series of authors' events in Dundee, Dumfries, Glasgow and Inverness.

The Fletcher of Saltoun Lecture held in the Scottish Parliament was well received by the full house for a presentation from Dr Karin Bowie, Lecturer in Scottish History (History), University of Glasgow.

And of course each of our Saltire Fletcher Awards had an associated event.

Effective Governance

We have benefited from the commitment and expertise of Financial Strategy and Audit Committee convener Grant Macrae, supported by Society convener Professor Ian Brown and Treasurer Bryan Rankin. We are in the process of recruiting at least one new member for the Financial Strategy and Audit committee.

Financial Strategy

The key aspect of our financial strategy has been to seek to secure our long term resilience and independence through the establishment of the Saltire Society Trust. The Trust's objectives are to support the activity of the Society, and our President Magnus Linklater is the Trust Convener.

During the development phase of the Trust over this and the previous reporting years we were grateful to Creative Scotland for both these developments and our plans for our 80th Anniversary programme, 'Inspiring Scotland'. We have also had support from the Scottish Government to explore how our new Trust sits within the wider context of trust and philanthropic giving in the cultural sector in Scotland. We hosted a seminar in partnership with the Cabinet Secretary Fiona Hyslop MSP where key figures in this area of interest came to together to discuss a research based report look at the theme. This work is ongoing.

Meanwhile in the reporting year we had a number of other fund raising successes;

- £50k from Creative Scotland for the Literary Awards (for 2 years funding for the 2016 and 2017 Awards)
- £40k from Creative Scotland for the Inspiring Scotland 80th Anniversary programme
- £8k from the Year of Architecture Design and Innovation for our associated project
- £21.5k from Scottish Government for the Housing Design Awards
- £2k from the Scottish Historical Review Journal to sponsor the History Book of the Year
- £7.5k from British Council Scotland for International Travel Bursaries
- £25k from Scottish Government for Research into trusts and philanthropic giving in Scotland

In our commitment to operating efficiently and effectively the Financial Strategy and Audit Committee reviewed the costs of our out sourced financial management and of our independent examination. Significant savings have been made in both respects with the appointment of Helen Lowe and Co and Geoghegans respectively.

Staff Team

We continue to organise, develop and deliver a growing and ambitious programme of work with a very small team, but have to take care not to overreach and maintain the quality of all that work we are associated with. In addition to the core team of Executive Director Jim Tough and Programme Manager Sarah Mason we have had Events Assistant Cameron Foster in post since July 2015. Stevie

Marsden was a Phd student from Stirling University studying the history of our literary awards who made a valuable contribution to the organisation of those awards in her day a week.

Support, sponsorship and benefactors

The Saltire Society acknowledges with gratitude, financial assistance and support from the following organisations:

Association of Consulting Engineers
Bòrd Na Gàidhlig
The British Council Scotland
Building & Civil Engineering Benefit Scheme
Chartered Institution of Highways and Transportation (Scottish Branches)
Chartered Institution of Water & Environmental Management
Civil Engineering Contractors Association (Scotland)
Construction Skills Certification Scheme
Creative Scotland
The Hope Scott Trust
Institution of Structural Engineers Institution of Civil Engineers National Library of Scotland
Publishing Scotland
Robert B Jeffrey Trust Fund
Scottish Government: Architecture Policy Unit Scottish Government: Transport Scotland Scottish Poetry Library
Scottish Historical Review Trust.

Over the last 10 years the Society has received **legacies** from the following estates:

Mrs Elizabeth Margaret Katherine Curr	2006
Mr James Fleming Curr	2006
Mr Andrew Cooper	2008
Mr Hugh Robin	2009
Miss Christina Weir Russell Paton	2009
Miss Janet P. Bone	2011
Alison Cowey	2012
Miss Sheena Elizabeth Stephen	2013
Miss Mary E Mackenzie	2013

The Society acknowledges with gratitude donations which it has received annually since 1997 from the Robert Jeffrey Trust.

The Robert Hurd Memorial Fund did not have any applications for funding in the 2014/15 session. After discussion with current trustees, President Magnus Linklater CBE and member Margaret Street MBE, Council has supported the proposal that these funds will be transferred to the new Saltire Society Trust with the ongoing aim of more actively supporting the recognition and memory of Robert Hurd and his work. Meanwhile we have established two awards in partnership with Edinburgh College of Art.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

SC004962

Principal address

9 Fountain Close
22 High Street
Edinburgh
EH1 1TF

Trustees

President

Magnus Linklater CBE

Convener

Prof. Ian Brown

Vice Convener

Jack Hugh - Retired 12 September 2015

Treasurer

Bryan Rankin

Executive Board

Professor Ian Brown, Dolina MacLennan, Bryan Rankin
Jack Hugh - Resigned 12 September 2015
Roger Kelly - Resigned 1 June 2015

Council

Ian Brown *Convener*

Bryan Rankin *Treasurer*

Alan Riach *Elected Member*

Gary West *Elected Member – appointed 12 September 2015*

Dame Prof Sue Black *Elected Member*

Ted Cowan *Elected Member & Dumfries and Galloway Branch Representative*

Hazel Gardiner *Elected Member & Arran Branch Representative*

Gerry Hassan *Elected Member - Resigned 12 September 2015*

Alexander Broadie *Glasgow Branch Representative*

Pat Harrow Kirriemuir *Branch Representative - Resigned May 2015*

John Yellowlees *Edinburgh Branch Representative*

John MacKay *Aberdeen and North East Branch Representative*

Molly MacAuslan *Helensburgh Branch Representative*

Jim Miller *Highland Branch Representative*

Financial Strategy and Audit Committee

Grant Macrae *Independent Convener*

Bryan Rankin *Treasurer and Executive Board*

Ian Brown *Council convener*

Independent examiner

Michael Crerar, CA

Geoghegans Chartered Accountants

6 St Colme Street, Edinburgh, EH3 6AD

Solicitors

CMS Cameron McKenna LLP

Saltire Court, 20 Castle Terrace, Edinburgh, EH1 2EN

Advisers

Bankers

Adam & Company

25 St Andrew Square , Edinburgh, EH2 1AF

Investment Managers

Brewin Dolphin, 144 Morrison Street, Edinburgh, EH3 8EX

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Society is governed by its 1936 Deed of Trust.

The objectives of the Society are educational, cultural and exclusively charitable in law, namely:

To increase public awareness of Scotland's distinct natural and cultural heritage in all its richness and diversity and foster the cherishing and enrichment of all aspects of that heritage, including the Scots and Gaelic languages

Enhance the quality of Scotland's contribution to all the arts and sciences by encouraging creativity, inventiveness and the achievement of the highest standards of excellence in these fields.

Build on the achievements of the past to advance Scotland's standing as a vibrant, creative force in European civilisation

Improve all aspects of Scottish life and letters at home and abroad and strengthen Scotland's cultural links with other countries and peoples.

The Society may co-operate with other organisations on matters which are in accordance with its objectives and give appropriate public expression to its views (as formulated by a General Meeting or by Council) within the constraint that the Society has no part-political or sectarian affiliation.

Recruitment and appointment of new trustees

Trustees are appointed at our Annual General Meeting through a nomination and election process from amongst the membership in accordance with our constitution. Once appointed, trustees are invited to meet with the Executive Director in the first instance, to receive an induction and briefing on an individual basis. The Saltire Society holds an annual away day for its trustees where training and inductions are received.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The Council have assessed the major risks to which the Society is exposed, in particular those risks related to the operations and finances of the Society and are satisfied that systems are in place to mitigate exposure to such risks.

In 2012 Council established a Risk Register as a means of identifying and managing business risks. The key risk identified related to long term financial resilience and that in turn has informed the establishment of the Saltire Society Trust as a means of addressing that risk long term.

FINANCIAL REVIEW

Reserves policy

The unrestricted revenue reserve is maintained by the Council in order to be spent in furtherance of the Society's objectives, as well as covering future opportunities, risks, threats and contingencies.

The Creative Scotland (Post Cullen Development) restricted fund was provided to assist the society to ensure its financial sustainability, which has resulted in the establishment of the Saltire Society Trust. It has been fully deployed and the final report on the grant has been submitted to and approved by Creative Scotland.

The Robert Hurd Memorial Fund, which is a restricted fund, has been inactive in recent years and Council demitted its charitable status in 2012. After discussion with current trustees, President Magnus Linklater and member Margaret Street, and in consultation with Edinburgh College of Art Council has supported the proposal that these funds will be transferred to the new Saltire Society Trust with the ongoing aim of more actively supporting the recognition and memory of Robert Hurd and his work

Investment policy and objectives

The Society engage Brewin Dolphin as investment managers. The Society's investment policy is geared towards a balanced return between capital and income

Financial Review

The financial activities of the Society are set out on pages 17 to 26. These are presented in a new format to meet the latest reporting requirements for charities.

The Statement of Financial Activities on page 17 shows a net reduction in funds over the year of £116,063 of which £76,466 related to a net deficit on operations and net losses on investments of £39,597.

Income for the year of £197,955 was marginally higher than for the previous year with higher grants offsetting reductions in sponsorship, funding events and investment income.

Expenditure of £274,421 was £23,949 less than the previous year mainly due to the end of expenditure relating to Post Cullen Development and continued focus on containing operating costs.

Turning to the Balance Sheet on page 18, net assets have reduced from £630,609 at 31 March 2015 to £514,545 at 31 March 2016 in line with the net reduction in funds. Of these net assets £322,870 were unrestricted and £191,675 were restricted.

Members will recall that during 2014/15 a decision was taken to transfer the capital reserve of £454,186 to the Saltire Society Trust. While it was intended to process the transfer during 2015/16, the actual transfer took place in April 2016 so this amount is included in creditors at both year ends which make them appear unusually high.

The largest of the restricted funds is the Robert Hurd Memorial Fund with £141,062 at 31 March 2016. The fund trustees approved a transfer of the assets to the Saltire Society Trust which took place in May 2016.

Taking both of these significant transfers to the Saltire Society Trust after the balance sheet date reduces the remaining funds of the Society to the order of £375,000 however the Saltire Society will benefit from donations from the Saltire Society Trust towards our activities. The Society continues to seek to increase its income and to limit its operating costs to enable all its charitable activities to be maintained.

THE SALTIRE SOCIETY

REPORT OF THE TRUSTEES

for the year ended 31 March 2016

Trustees' Responsibilities Statement

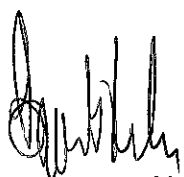
The Trustees are responsible for preparing the Report of the Trustees and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in Scotland requires the Trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and they apply them consistently;
- observe the methods and principles in the Charities SORP (2015);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the charity's constitution. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the Board of Trustees



Bryan Rankin
Trustee
THE SALTIRE SOCIETY
11 August 2016

REPORT BY THE INDEPENDENT EXAMINER

for the year ended 31 March 2016

Independent Examiner's Report to the Trustees of The Saltire Society

I report on the accounts of the charity for the year ended 31 March 2016 which are set out on pages 17 to 26.

Respective responsibilities of Trustees and Examiner

The charity's Trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). The charity Trustees consider that the audit requirement of Regulation 10(1) (a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the accounts as required under section 44 (1) (c) of the Act and to state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination is carried out in accordance with Regulation 11 of the 2006 Accounts Regulations. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeks explanations from the Trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In the course of my examination, no matter has come to my attention.

1. which gives me reasonable cause to believe that in any material respect the requirements:
 - to keep accounting records in accordance with Section 44(1) (a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and
 - to prepare accounts which accord with the accounting records and comply with Regulation 8 of the 2006 Accounts Regulations;have not been met; or

2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Michael Crerar, CA

11 August 2016

Geoghegans

Chartered Accountants

6 St Colme Street

Edinburgh

EH3 6AD

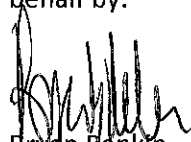
The Saltire Society
Statement of Financial Activities
for the year to 31 March 2016

		31.03.16	31.03.15
		Total	Total
		Fund	Funds
		£	£
INCOME FROM	Notes		
Donations	2	43,797	52,500
Charitable Activities	3	44,352	23,560
Investments	4	30,329	3,417
Total		118,478	79,477
		197,955	188,751
EXPENDITURE ON			
Raising funds			
Costs of generating voluntary income		-	5,004
Investment management costs		6,476	1,149
Charitable activities			
International womens day		230	851
International travel awards		4,875	8,029
Literary awards		39,322	34,443
Pamphlets		3,331	6,663
Publishing awards		4,584	-
Scottish Government Research Project		12,446	3,132
Housing awards		22,741	18,368
Civil Engineering awards		14,520	11,734
Creative development		7,485	-
Post Cullen Development		-	39,688
Arts and Crafts		392	317
Branch activities		14,590	11,606
Andrew Flethcer Award		693	1,120
Test of Time		650	-
Other charitable expenditure	6	134,821	5,066
Total		173,252	101,169
		274,421	298,370
Net income/(expenditure)		(54,774)	(21,692)
Capital reserve donation to Saltire Trust		-	454,186
Net expenditure after donation of capital reserve		(54,774)	(21,692)
Transfers between funds	11	(12,322)	12,322
		(67,096)	(9,370)
		(76,466)	(563,805)
Other recognised gains and (losses)			
Gains and losses on investment assets		(35,239)	(4,358)
		(39,597)	51,839
Net movement in funds		(102,335)	(13,728)
		(116,063)	(511,966)
RECONCILIATION OF FUND			
Total funds brought forward		425,205	205,403
		630,608	1,142,574
TOTAL FUNDS CARRIED FORWARD		322,870	191,675
		514,545	630,608

The Saltire Society
Balance Sheet
At 31 March 2016

		Unrestricted Funds	Restricted Funds	31.03.16 Total Fund	31.03.15 Total Funds
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	8	66,780	-	66,780	69,471
Investments	9	726,811	142,137	868,948	965,300
		<u>793,591</u>	<u>142,137</u>	<u>935,728</u>	<u>1,034,771</u>
CURRENT ASSETS					
Debtors		306	-	306	28,778
Cash at bank and in hand		7,387	50,895	58,282	44,061
		<u>7,693</u>	<u>50,895</u>	<u>58,588</u>	<u>72,839</u>
CREDITORS					
Amounts falling due within one year	10	478,414	1,357	479,771	- 477,001
NET CURRENT ASSETS/(LIABILITIES)		<u>- 470,721</u>	<u>49,538</u>	<u>- 421,183</u>	<u>- 404,162</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>322,870</u>	<u>191,675</u>	<u>514,545</u>	<u>630,609</u>
NET ASSETS		<u>322,870</u>	<u>191,675</u>	<u>514,545</u>	<u>630,609</u>
FUNDS					
Unrestricted funds	11			322,870	425,205
Restricted funds	11			191,675	205,403
				<u>514,545</u>	<u>630,608</u>

The financial statements were approved by the Trustees on 11 August 2016 and were signed on their behalf by:


 Bryan Rankin
 Trustee

The Saltire Society
Notes to the financial statements
for the year to 31 March 2016

1) ACCOUNTING POLICIES

Basis of preparing the financial statement

The Trustees believe that the activities of the Charity will continue and as such the accounts have been prepared on a going concern basis.

Accounting convention

The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015), the Charities and Trustee Investment (Scotland) Act 2005 and the requirements of the Statement of Recommended Practice (effective January 2015).

Income

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixture and Equipment - 25% on cost

Trustees believe that the heritable property will not decline below its current book value and therefore depreciation is not being charged on the building. A heating system has been included in the heritable costs and this is being depreciated at 20% on cost.

Fixed asset investment

Investment are stated at market value at the balance sheet date. Increases or decreases in the market value each year are treated as unrealised gains and losses in the Statement of Financial Activities. Realised gains and losses shown in the statement of Financial Activities represent the difference between the sales proceeds and the market value at the beginning of the year.

Taxation

The charity is exempt from tax on its charitable activities.

The Saltire Society
Notes to the financial statements
for the year to 31 March 2016

1) ACCOUNTING POLICIES (continued)

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for the particular restricted purpose within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Pension costs and other post-retirement benefits

The charity operated a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

	31.03.16	31.03.15
	£	£
2) DONATIONS		
Donations	2,876	(610)
Grants	82,500	56,750
Subscriptions	10,921	12,878
	<u>96,297</u>	<u>69,018</u>
<i>Grants received are as follows:</i>		
British Council	6,000	7,500
Creative Scotland	55,000	24,250
Scottish Government	21,500	25,000
	<u>82,500</u>	<u>56,750</u>
3) CHARITABLE ACTIVITIES		
Fundraising events	9,677	8,979
Branch activities	8,740	8,018
Publication income	562	3,823
Sponsorships	48,933	61,661
	<u>67,912</u>	<u>82,481</u>
4) INVESTMENT INCOME		
Dividends and interest	33,534	37,173
Deposit account interest	212	79
	<u>33,746</u>	<u>37,252</u>

The Saltire Society

Notes to the financial statements cont.

for the year to 31 March 2016

	31.03.16	31.03.15
	£	£
5) GRANTS PAYABLE		
These amounts are included within the Charitable Activities on the Statement of Financial Activities:		
<i>Total Grants paid to institutions were:</i>		
Fringe Project		
Literary Award	-	4,500
Post Cullen Development	-	960
Wigtown Book Festival	-	300
Saltire Trust	-	454,186
Creative Development	5,400	-
	<u>5,400</u>	<u>459,946</u>
 <i>Total Awards paid to individuals:</i>		
Housing Awards	3,000	3,000
International Travel Award	4,875	6,410
Literary Awards	18,000	18,000
Publishing awards	4,500	-
Post Cullen Development	-	1,720
Creative Development	2,000	-
Other grants	-	1,500
	<u>32,375</u>	<u>30,630</u>
 6) OTHER CHARITABLE EXPENDITURE		
Travel and meeting costs	7,728	3,802
Staff costs	27,870	90,889
Director's fee	29,717	-
Sundries	417	6,503
Accountancy	12,399	14,760
Office and stationery costs	20,427	16,168
Bank charges and interest payable	324	626
Depreciation	4,524	4,876
Website and brand development	9,945	-
Insurance	2,911	2,394
Premises costs	9,625	3,271
Repairs	1,121	369
Governance costs: Independent examiner's fee	3,500	3,480
Governance costs: Legal Fees	4,314	3,265
	<u>134,822</u>	<u>150,403</u>
Robert Hurd Memorial Fund: staff costs	3,866	-
Robert Hurd Memorial Fund: legal fees	1,200	-
	<u>139,888</u>	<u>150,403</u>

The Saltire Society
Notes to the financial statements
for the year to 31 March 2016

	31.03.16	31.03.15
	£	£
7) STAFF COSTS		
Wages and salaries	40,560	83,809
Social Security	1,463	5,486
Other Pension Costs	2,300	1,594
Training, staff entertainment etc	2,979	-
	<u>47,302</u>	<u>90,889</u>
Charged to restricted funds	19,432	-
Charged to unrestricted funds	27,870	90,889
	<u>47,302</u>	<u>90,889</u>

The average weekly number of employees during the year was 2 (2015 - 3).
 No trustee received any remuneration or other benefits in the year (2015 - nil).
 Trustees are reimbursed for reasonable expenses incurred in the performance of their duties, mainly relating to travel and subsistence. Total expenses of £853 (2015 - £634) were paid to 4 trustees.

8) TANGIBLE FIXED ASSETS	Freehold Property	Fixtures and Equipment	Total
COST			
At 1 April 2015	62,526	37,962	100,488
Additions		1,834	1,834
At 31 March 2016	<u>62,526</u>	<u>39,796</u>	<u>102,322</u>
DEPRECIATION			
At 1 April 2015	1,450	29,568	31,018
Charge for the year	892	3,632	4,524
At 31 March 2016	<u>2,342</u>	<u>33,200</u>	<u>35,542</u>
NET BOOK VALUE			
At 31 March 2016	<u>60,184</u>	<u>6,596</u>	<u>66,780</u>
At 31 March 2015	<u>61,076</u>	<u>8,394</u>	<u>69,470</u>

9) INVESTMENTS		
MARKET VALUE		
At 1 April 2015		965,299
Additions		152,670
Disposals		209,423
Unrealised Gains/losses	31,991	
Realised Gains/Losses	<u>7,607</u>	
		<u>39,598</u>
At 31 March 2016		<u>868,948</u>

The Saltire Society
Notes to the financial statements
for the year to 31 March 2016

31.03.16 **31.03.15**
£ **£**

9) INVESTMENTS (continued)

Investments are shown at their current market value. The historical cost of the investments is noted below:

At 1 April 2015		745,951
Additions		152,670
Disposals		137,565
At 31 March 2016		<u>761,056</u>

10) CREDITORS

Trade Creditors	9,439	11,664
Social Security and other taxes	3,903	2,007
Other creditors	2,343	2,715
Transfer of Capital reserve to Saltire Trust	454,186	454,186
Accrued Expenses	9,900	6,429
	<u>479,771</u>	<u>477,001</u>

In 2015, the Trustees agreed in principle to transfer the capital reserve, £454,186, to the Saltire Trust. After some delay, investments to the value of £454,186 were transferred to the Trust on 17th June 2016.

11) MOVEMENTS IN FUNDS

	At 01.04.15	Net Movement	Transfers	At 31.03.16
	£	£	£	£
Unrestricted funds				
General fund	425,205	- 90,013	- 12,322	<u>322,870</u>
Restricted funds				
Robert Hurd memorial fund	149,268	- 8,206		141,062
Housing awards	14,400	4,319		18,719
Civil engineering awards	14,639	880		15,519
Literary awards	-	- 12,322	12,322	-
International travel award	2,096	1,725		3,821
Scottish Government	25,000	- 12,446		12,554
	<u>205,403</u>	<u>- 26,050</u>	<u>12,322</u>	<u>191,675</u>
Total Funds	<u>630,608</u>	<u>- 116,063</u>	<u>-</u>	<u>514,545</u>

The Saltire Society
Notes to the financial statements
for the year to 31 March 2016

11) MOVEMENTS IN FUNDS (continued)

Net movements included above are as follows:

	Incoming Resources	Resources Expended	Investment Losses	Movement in funds
Unrestricted funds				
General fund	118,478	173,252	35,239	- 90,013
Restricted funds				
Robert Hurd memorial fund	3,417	7,265	4,358	- 8,206
Housing awards	27,060	22,741		4,319
Civil engineering awards	15,400	14,520		880
Literary awards	27,000	39,322		- 12,322
International travel award	6,600	4,875		1,725
Scottish Government		12,446		- 12,446
	<u>79,477</u>	<u>101,169</u>	<u>4,358</u>	<u>- 26,050</u>
Total Funds	<u>197,955</u>	<u>274,421</u>	<u>39,597</u>	<u>- 116,063</u>

The restricted funds are:

- **The Robert Hurd Memorial fund** represents funds set aside for the running of the Robert Hurd Bursaries and their corresponding events. Following a decision taken in 2015, the assets of the fund were transferred to the Saltire Trust on 17 June 2016.
- **The Housing awards fund** represents funds set aside for the organisation and running of the Housing Awards and their corresponding events
- **Civil Engineering awards fund** - The Civil Engineering awards fund represents funds set aside for the organisation and running of the Civil Engineering awards and their corresponding events
- **Literary awards fund** - The Literary award fund represents funds set aside for the organisation and running of the Literary Awards and their corresponding events
- **International travel award fund** - The International award fund represents funds set aside for the organisation and running of the International Travel Awards and their corresponding events
- **Scottish Government research fund** - The Scottish Government Research Project fund represents funds set aside for research into trust, philanthropic and charitable giving in Scotland, including events and reports.

12) OTHER FINANCIAL COMMITMENTS

The following commitments existed for operating leases expiring as shown

	31.03.16	31.03.15
	£	£
Expiring within one year:		
Office Equipment	<u>2,234</u>	<u>2,387</u>

The Saltire Society
Notes to the financial statements
for the year to 31 March 2016

13) STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR TO 31 MARCH 2015

The statement of financial activities for the year to 31 March 2016 shown on page xx distinguishes between restricted and unrestricted funds. The comparative breakdown for the previous year is as follows:

	Unrestricted Funds £	Restricted Funds £	Total Fund £
INCOME FROM			
Donations	12,267	56,751	69,018
Charitable activities	15,662	66,819	82,481
Investment	33,709	3,543	37,252
Total	61,638	127,113	188,751
EXPENDITURE ON			
Raising funds			
Costs of generating voluntary income	4,914	90	5,004
Investment management costs	8,394	858	9,252
Charitable activities			
New development	190	-	190
International womens day	851	-	851
Fringe Project	418	-	418
International travel awards	-	8,029	8,029
Literary awards	-	34,443	34,443
Pamphlets	6,663	-	6,663
Saltire Celebrates	662	-	662
Saltire Trust	3,132	-	3,132
Wigtown book festival	394	-	394
Housing awards	-	18,368	18,368
Civil Engineering awards	-	11,734	11,734
Post Cullen Development	-	39,688	39,688
Arts and Crafts	317	-	317
Branch activities	11,606	-	11,606
Andrew Fletcher Award	1,120	-	1,120
Robert Hurd Memorial Fund	-	23	23
Other charitable expenditure	148,716	-	148,716
Total	185,137	113,233	298,370
Capital reserve donated to Saltire Society Trust	454,186	-	454,186
Expenditure after donation of capital reserve	639,323	113,233	752,556
Net expenditure before transfers	- 577,685	13,880	- 563,805
Transfer between funds	- 5,917	5,917	-
	- 583,602	19,797	- 563,805

The Saltire Society
Notes to the financial statements
for the year to 31 March 2016

Net expenditure after transfers	-	583,602	19,797	-	563,805
Other recognised gains and losses					
Gains on investment assets		38,923	12,916		51,839
Net movement in funds	-	544,679	32,713	-	511,966
RECONCILIATION OF FUND					
Total funds brought forward		969,884	172,690		1,142,574
TOTAL FUNDS CARRIED FORWARD		425,205	205,403		630,608